

ASPEN INSTITUTE ROMANIA BOARD & GENERAL ASSEMBLY MEETING

November 23, 2017
AGENDA

1. Annual Activity Report 2017

- 1.1. Public Policy Programs
- 1.2. Public Events
- 1.3. Leadership Programs
- 1.4. Sponsors & Partners 2017
- 1.5. AIR 2018 Tentative Calendar

2.1. Aspen Global Network

2.2. Aspen Initiative for Europe Overview Presentation International Committee Fall Board Meeting
NYV 2017

3. AIR Staff

4. 2018 Board & GA Dates

1. Annual Activity Report 2017

2017 has been an agitated year, domestically and internationally. Fundamental values we share like liberal democracy, rule of law or respect for tolerance and diversity of opinions were put under attack. Our mission as an Institute has never been more valid, valuable, and necessary, making this the overall thrust of the executive team work in 2017. This Report highlights the main lines of activities, in accordance with the Strategic Goals and the Plan of Activities approved at the November 2016 Board and General Assembly.

1.1 Public Policy Programs

➤ **Aspen Healthcare & Quality of Life Program**

The program aims to broaden the scope of the debate on health policy, support sustainable reform in the health sector and develop a program community involving the public and private sector as well as civil society and academia.

The deliverables of the 2017 – 2018 Program are: developing a program community (public, private, non-governmental); three thematic workshops; an international public conference in Bucharest; a white paper with 10 recommendations to relevant decision-makers in view of improving the Romanian healthcare system and identifying priorities for the 2019 Presidency of the Council of the EU; a dedicated Aspen Leadership Seminar for the community.

The Program was launched on 20 September 2017, with a workshop at “Matei Bals” National Institute for Infectious Diseases on identifying priorities for the Program. The public conference component of the Program, **Aspen Healthcare Forum**, took place on 23 – 24 October 2017, in the presence of high-level decision-makers, representatives of the business sector and civil society, medical researchers and academics. The conference focused on three main topics: improving access to medicines in Romania and the Central-Eastern Europe region, improving access to healthcare services and access to new technologies and an innovation-based health system. Key conclusions from the conference will be part of the 10 recommendations of the Program.

Program Partners: Roche, Farmexpert, Janssen, Sanofi, Abbvie, Philips

Aspen Healthcare Forum Partner: Pfizer

Knowledge Partners: EY Romania, Central European Cooperative Oncology Group, Romanian Society for Microbiology

Institutional Partners: Romanian Olympic and Sports Committee, Ministry of Health, Committee for Public Health of the Romanian Senate, Committee for Health & Family of the Romanian Chamber of Deputies, National Health Insurance House, “Prof. Dr. Matei Bals” National Institute for Infectious Diseases, National School of Public Health, Management and Professional Development.

Aspen Life Lab

Developed by the Aspen Institute Romania (AIR) and supported by Abbvie, Aspen Life Lab (ALL) is rooted in AIR's Healthcare & Quality of Life Program. ALL created a multidisciplinary program community (including Romanian and foreign consultants) aimed at putting forward a comprehensive research paper on a national strategy to eradicate Hepatitis C in Romania.

ALL was launched with a public conference and two workshops in 2016, and continued in 2017 with two more workshops for the community. The paper is now in the completion phase.

➤ **Aspen Energy & Sustainability Program**

Aspen Energy Lab

Developed by AIR and Energy Policy Group (EPG), with support from ENEL, Aspen Energy Lab (AEL) was launched in 2016. AEL consists of a platform dedicated to emerging leaders from a variety of backgrounds (policy makers, politicians, experts in the energy industry, business people, social entrepreneurs, civil society, and researchers) interested in subjects converging on the issue of energy.

For the second (2017) iteration of the program, the topic was vulnerable consumers / energy poverty in the context of negotiations for the "Clean Energy for All Europeans" package put forward by the European Commission. The AEL 2017 deliverables consisted of: two workshops, a retreat outside Bucharest and a white paper written by the program community, containing policy recommendations for relevant decision-makers. The white paper was presented before the "Innovation and Sustainability in the Energy Sector" panel at Bucharest Forum 2017.

Aspen Energy Summit Ploiesti

Aspen Energy Summit is the public conference component of the Aspen Energy & Sustainability Program. In 2017, AIR held the event in Ploiesti in order to celebrate 160 years since the establishment of the first modern oil refinery in the world in Prahova County and to put the city on the global energy map once again. The event offered a high level, influential debate and reflection platform for public and private stakeholders in the energy sector, convening the Vice-President of the European Commission and Commissioner for Energy Union, Maros Sefcovic, key decision-makers from Romania, Moldova, the wider Black Sea region as well as experts from the United States. Given the success of the event, AIR intends to hold Aspen Energy Summit in Ploiesti on an annual basis.

Event Partners: Rompetrol, OMV Petrom, Exxon Mobil, ENEL, Enevo, Veolia, RBSTA, JetFly Hub

Knowledge partners: A.T. Kearney, Reveal Marketing Research, Romanian Energy Center

Institutional Partners: Prahova County Council, Ploiesti City Hall, Oil and Gas University Ploiesti, Chamber of Commerce and Industries Prahova

➤ **Aspen Economic Opportunities and Financing the Economy Program**

The program sets out to create a community comprising multiple stakeholders from the public, private, and non-governmental sectors, with the aim of identifying the key constraints and untapped opportunities facing the existing economic, investment, and development model of Romania and formulating public policy recommendations regarding investment prioritization, public and private resources mobilization and complex projects implementation capacity. To achieve this, the program addresses the three major topics: 1) Identifying a wider range of viable financing sources; 2) Setting priorities for public & private resources for key infrastructure projects capable of unleashing the country's potential; 3) Identifying policy solutions

with a positive effect on reversing rising inequality, closing economic disparities among subgroups, reduce poverty and revive growth in lagging regions within country, thus enhancing economic mobility for all.

The program was launched in September with a workshop at the Romanian National Bank, in the presence of key officials such as the Minister of Public Finance and the Minister for the Business Environment, Trade and Entrepreneurship. Another deliverable in 2017 was a Working Breakfast for the community on October 6, on the topic of European Investment Climate and Policies, which also at the Romanian National Bank. The breakfast took place on the margins of Bucharest Forum 2017, with key foreign guests from the Forum.

In 2018, the AIR intends to complement the program with: a leadership seminar for regulators, a Financial Inclusion Index as a governance tool, a white paper containing 10 recommendations to policy-makers and an Economic Opportunities / Invest Romania Summit as a large international public conference.

The program is supported by Metropolitan Life Romania and NN Asigurari, with other key actors in the banking, insurance and private equity sectors having shown interest. The Program also has the institutional support of key decision-makers such as the Ministry of Public Finance, the National Bank of Romania and the Financial Supervisory Authority.

➤ **Aspen Technology & Society Program**

The program aims to create a community dedicated to public and private sector leaders from a variety of backgrounds (policy makers, politicians, experts in the industry, business people, social entrepreneurs, civil society, researchers), interested in issues pertaining to digitalization, technological changes and Romania's response to these. The program deliverables include thematic workshops, a white paper presenting policy recommendations and a public conference component. In 2018, AIR intends to organize Aspen Tech Day Cluj, the international public conference of the Technology & Society Program, as a continuation of Aspen Day Cluj held in 2016. The event will take place in the first part of 2018, at Liberty Park Cluj-Napoca, the most important technology park in Romania, in collaboration with Aspen Institute Germany, Atlantic Council and the Internet Economy Foundation.

Aspen City Lab

Aspen City Lab sets to broaden the scope of the debate on urban policies and planning in Romania, focusing on urbanization strategies, urban economics, urban safety, economic and social resilience, urban communities and urban networks evolution and quality of life. The project focuses on possible investment opportunities in such fields and on strategies facilitating the creation of urban technology clusters and community straightening planning. In 2017, Aspen City Lab was launched in two major cities, Bucharest and Constanta.

Aspen City Lab Constanta was launched on 12 October at Ovidius University Constanta and focused on three main engines of growth in the Constanta area: energy, the port & maritime sector and tourism. The program community includes multiple local stakeholders including businesses and academics, as well as key local authorities. The deliverables envisioned for 2018 are: one additional workshop, one large public conference in Constanta and policy recommendations to be presented to relevant decision-makers.

Program Partner: Rompetrol

Knowledge Partner: PwC

Institutional Partners: Constanta City Hall, Ovidius University and Constanta Chamber of Commerce, Industry, Navigation and Agriculture.

In **Bucharest**, 3 roundtables were organized in partnership with Bucharest City Hall, on the topics of: smart city, major infrastructure projects and financing opportunities. Participants included City Hall counselors, representatives of businesses and the banking sector as well as international financial institutions. Further activities could be identified in the field of urban regeneration, subject to funding.

Aspen Future of Work Initiative

The aim of this initiative is to create a platform and a community dedicated to public and private decision-makers, researchers and academics, interested in preparing the Romanian workforce and society for the Industry 4.0 revolution. The initiative was launched on 23 May at “Constantin Brancoveanu” University in Pitesti, with support from AIR members Pirelli. Discussions emphasized the need for a joint effort to foster innovation in education. A key accomplishment of the initiative was signing a MoU with the Ministry of Education in view of cooperating on the introduction of STEM education in the Romanian curriculum, thus paving the way for further activities in 2018.

➤ **Aspen Governance & Society Program**

Under the framework of this program Aspen Institute Romania organized the “Beyond GDP: Human Development and Welfare” roundtable on May 3 in Bucharest. The debate involved the relevant stakeholders from the public, private and non-governmental sectors, aiming at identifying new public policy instruments in order to reduce the important gaps of development and opportunities still existing inside and outside of Romania. Among the papers discussed was the latest study of KPMG *Welfare Trends in Romania 1990-2014*.

Knowledge Partner: KPMG

Institutional Partner: Romanian Parliament (The Committee for Budget, Finance and Banks of the Chamber of Deputies)

➤ **Aspen Sports & Society Program / Joacă pentru Viață, inspired by Project Play Aspen US**

The mission of the Aspen Sports & Society Program / Project Play is to bring together leaders from public, private and non-governmental sectors, aiming to stimulate involvement, promote a platform for dialogue and identify solutions that help sport serve the public interest, with a focus on the development of healthy children and communities. More specifically, Project Play focuses on promoting physical literacy for children with ages from 5 to 12, within and beyond the school setting, as an instrument to foster the health of next generations.

Project Play will be launched with a workshop at the Romanian Olympic and Sports Committee on, in the presence of high level officials, representatives of the business, health and sport sectors as well as civil society.

Institutional Partners: Romanian Olympic and Sports Committee, Professional Football League of Romania;

1.2. Public Events

➤ **EUROPULS - Eastern Europe's Defence - How Can Romania Contribute to the European Defence Strategy?, April 28, Bucharest**

In order to strengthen valuable partnerships with different entities from the civil society, the Aspen Institute Romania collaborated with EUROPULS - The Center for European Expertise in organizing a session of discussion during Eurosfat 2017. The event took place at a moment when Romania defined its priorities for the 2019 EU Council Presidency. At the same time, 2017 marks the 60th anniversary of the signing of the Treaty of Rome and the creation of the European Economic Community (EEC), as well as 10 years since Romania joined the European Union. The event was organized with the support and under the high patronage of the European Parliament, the Representation of the European Commission in Romania and of the Maltese Presidency of the EU Council.

➤ **Industry 4.0: The Future of Work in Romania conference, May 23, Pitesti**

The launch conference of the Aspen Future of Work Program, the 'Industry 4.0: The Future of Work in Romania' emphasized a STEM (Science Technology Engineering Mathematics) based public system curriculum and digital literacy, looked at the multiple ways in which a company may bring value to the educational system (including dual training, vocational and technological training, high-school internships, infrastructure creation), and explored the opportunities provided by the Internet of Things, automation, and digitalization in developing a highly-skilled, highly productive workforce. The event was organized in partnership the Ministry of Research and Innovation, Constantin Brâncoveanu University Pitești, Argeș County Council.

➤ **AIR – NATO PDD joint conference: Threats. Resilience. Society, 9-10 June, Bucharest**

The joint AIR – NATO conference was held at the Athenee Palace Hilton Hotel on June 9 – 10. The international conference was the fourth event co-organized by the Aspen Institute Romania in collaboration with NATO Public Diplomacy Division. The joint purpose of the Aspen Institute Romania and NATO's Public Diplomacy Division is to address Romania's relevance in the region and its role as a contributor in a deepened dialogue on a set of complex issues.

The event was successfully concluded in terms of quality of debates, relevance of domestic and foreign participants and general participation and benefited from significant media coverage. In the debates were involved 22 domestic and foreign speakers, including officials, analysts, experts and academia representatives. The audience consisted of approximately 130 participants.

➤ **Faces Beyond Ideas – The book exhibition, June 22, Bucharest**

Faces Beyond Ideas – the book exhibition was an excellent occasion to build the path to Aspen Ideas Festival 2018. The event aimed to show pieces of Aspen Ideas 2016 through a photography exhibition presenting a series of portraits from the book. The Aspen Ideas Festival 2016 in Sibiu was focused on creative industries, as well as environmental, community and civic sustainability of emergent societal and business models.

➤ **Arts, Music and Society – An Aspen Dialogue, August 30, Sinaia**

Within the 18th edition of the “Enescu and the world music” International Festival, the Aspen Institute Romania conducted a discussion entitled “Arts, Music and Society – An Aspen Dialogue” with Alexandra Nechita, Erwin Simsensohn and Marin Cazacu”. The Festival took place in Sinaia between the 8th and 30th of August 2017 and had the Aspen Institute Romania as its main partner.

The mentioned Dialogue is part of the Arts and Society Program of the Aspen Institute Romania and brings together representatives of the plastic arts, music and the dramatic arts. The Program is designed to address contemporary societal, economic and political issues using the arts and culture in general as both a medium and as a strategy.

➤ **Aspen Energy Summit, September 27, Ploiești**

Aspen Energy Summit is the public conference component of the Aspen Energy & Sustainability Program. In 2017, AIR held the event in Ploiesti in order to celebrate 160 years since the establishment of the first modern oil refinery in the world in Prahova County and to put the city on the global energy map once again. The event was a high level, influential debate and reflection platform for public and private stakeholders in the energy sector, convening the Vice-President of the European Commission and Commissioner for Energy Union, Maros Sefcovic, key decision-makers from Romania, Moldova, the wider Black Sea region as well as experts from the United States. Given the success of the event, AIR intends to hold Aspen Energy Summit in Ploiesti on an annual basis. Prahova County Council, Ploiesti City Hall, Chamber of Commerce and Industries Prahova, Oil and Gas University Ploiesti. The event was organized in partnership with Prahova County Council, Ploiesti City Hall, Chamber of Commerce and Industries Prahova, Oil and Gas University Ploiesti.

➤ **Aspen Dialogues on Stringent Security Challenges, September 29, 2017, Bucharest**

Under the Aspen Dialogues format there was a conversation on the *Stringent Security Challenges for Romania and the Eastern Flank Countries*, held on September 29 at the Military Technical Academy in Bucharest. Considering the complex nature of security in today’s world, the discussion took place at the confluence of the cyber and energy fields, mentioning as well the vulnerability of the infrastructure with areas of interest that include geo-political aspects of defense regarding the Trans-Atlantic Alliance, particularly the broader Black Sea region. The event was part of the **Aspen Defense and National Security Program** and the **Aspen Romania Strategy Group (ARSG)** and it occurred as a more in depth Conversation which followed the Joint Conference of NATO's Public Diplomacy Division and the Aspen Institute Romania on *Threats-Resilience-Society*. The event was organised with the support of the Military Technical Academy – Bucharest and the Ministry of National Defense of Romania.

➤ **The 6th edition of the Bucharest Forum, October 4-6, 2017 , Bucharest**

The sixth edition of the Bucharest Forum took place October 4 - 6, 2017 and was held at the Cercul Militar National. With the current international context which is in flux, as on both shores of the Atlantic national politics are driven by new agendas and discourses, imprinting a consequent dynamics to international

relations, hence affecting economic trends at national, regional and international levels, Bucharest Forum 2017 offered a unique opportunity to access high level East-West conversation in a global transformative context.

The agenda of the Forum was structured around an overarching theme, **Center and Periphery – Bridging the Divide**, and the discussions were focused on its economic, financial and societal implications, highlighting **Romania’s economic and strategic potential as a gateway between the East and West**. Thus, the event benefited the participation of **Wayne J. Bush**, Assistant Secretary General for Executive Management, NATO as well as of Congressman **Ted Poe**, Ms. **Lilyana Pavlova**, Minister for the Bulgarian Presidency of the Council of the EU and **Aleksandar Andrija Pejović**, Minister of European Affairs of Montenegro. Romanian high level officials included H.E. **Teodor Melescanu**, Minister of Foreign Affairs, Romania; **Mihai Fifor**, Minister of National Defence, Romania; **Ilan Laufer**, Minister for the Business Environment, Commerce and Entrepreneurship, Romania; **Victor Negrescu**, Minister Delegate for European Affairs, Romania; **Andreea Pastirnac**, Minister for Romanians Abroad. It also benefited from a diverse participation of foreign and Romanian government representatives, political figures, experts and think tank representatives, as well as business leaders and international media representatives among your panelists like **Steve Clemons**, Washington editor at large for The Atlantic and editor of Atlantic Live, **Liz Claman**, Anchor, Fox Business Network, **Samuel Burke**, Business and Technology Correspondent, CNN. The event was organized in partnership with the Bucharest Office of the German Marshall Fund of United States (GMF), Romanian Government, the Ministry of National Defense of Romania and the Ministry of Foreign Affairs of Romania.

➤ **Aspen Healthcare Forum, 23 – 24 October, Bucharest**

Aspen Healthcare Forum represents the public conference component of the *Aspen Institute Romania Healthcare & Quality of Life Program*, and took place on October 23 – 24 2017 at the Romanian Olympic and Sports Committee. As part of the event and of the panel conversations the event enjoyed the presence of high-level decision-makers, representatives of the business sector and civil society, medical researchers and academics. The conference focused on three main topics: improving access to medicines in Romania and the Central-Eastern Europe region, improving access to healthcare services and access to new technologies and an innovation-based health system. Key conclusions from the conference will be part of the 10 recommendations of the Program. The conference was organized in partnership with the Romanian Olympic and Sports Committee, Ministry of Health, the Committee for Public Health of the Romanian Senate, the Committee for Health & Family of the Romanian Chamber of Deputies, the National Health Insurance House, the “Prof. Dr. Matei Bals” National Institute for Infectious Diseases and the National School of Public Health, Management and Professional Development.

1.3 Leadership Programs

In 2017, Aspen Institute Romania's Leadership Programs have significantly diversified their reach, carefully building on their reputation of being among the best in the region, with a growing, unparalleled Network of more than 400 Fellows and Alumni.

➤ **Young Leaders Program**

The flagship Leadership Program of the Institute, the **Young Leaders Program**, has reached this year its **11th edition**. The 2017 Young Leaders Program brings increased regional participation and creates additional diversity and relevance for a growing Network of Aspen Fellows covering 17 countries. We have already successfully completed the first three modules of the Program, Module IV being scheduled in conjunction with the Aspen Leadership Award and Gala Dinner, to take place on December 11. The contribution of Todd Breyfogle to the program was essential and extremely relevant for the participants. Module III of the program was implemented at MagiCamp, a social project and a special facility built by two exceptional Aspen Fellows, Melania Medeleanu and Vlad Voiculescu. MagiCamp was initially launched as a community project thought-out for children with various illnesses, from cancer to burn injuries, or emotional traumas caused by losing a loved one to a disease. We are continuously working on bringing Aspen Fellows closer to their dreams of producing significant change.

➤ **Aspen Seminar for Leaders**

The Aspen Seminar for Leaders is offered to top corporate executives, leaders from the public, non-profit sectors and academia, and to entrepreneurs with significant impact in the societal environment of Romania and the region. The summer edition of the Aspen Seminar for Leaders took place on June 22-25, 2017, in Fundata, Brasov, with the participation of Dr. Todd Breyfogle. The autumn edition is to take place on November 9-12. In 2017 we also marked a special edition of the Aspen Seminar for Leaders – “Leadership and the Good Society”, tailor-made for the members of the Aspen Institute Romania. The special edition took place in Rucăr, Braşov, on May 25-28, and was moderated by Leigh Hafrey, Senior Lecturer at MIT Sloan School of Management.

Participants in the Aspen Seminar for Leaders include a significant number of scholarship beneficiaries and the program will be completed with an operational profit. The leadership seminars are an important tool for our members and their organizations. They also serve to open up the Aspen community, present the Aspen Idea and Method and, more importantly, contribute to an enlightened leadership in both business and political circles.

➤ **Aspen Junior Seminar**

In December 2017, AIR will organize the 6th edition of Aspen Junior Seminar, dedicated to students and young professionals aged 20-24, at a formative moment in their personal and professional development.

The Seminar is built on the Aspen method and it offers participants a non-partisan space of dialogue and interaction that gives them the opportunity to debate and question their values. The objectives of the Aspen

Junior Seminar are promoting and advancing leadership within society among youth, and developing a network of Aspen Junior Alumni.

➤ **Aspen Leadership Awards and Gala Dinner**

This year we are celebrating the 11th anniversary of the Aspen Institute Romania. With the 7th edition of the Aspen Institute Romania Leadership Awards and Gala Dinner, to take place on December 11, we are marking more than a decade in our common quest for a “Good Society.” We will be celebrating 11 years of activity and the result of the effort and dedication of a visionary community. The AIR founders and team were tenacious enough to establish, build and carefully support through the years the embodiment of the Aspen Idea in Romania.

➤ **Young Strategic Leaders Forum**

In 2017, the Aspen Institute Romania has launched the first edition of the Young Strategic Leaders Forum, which took place on October 4, 2017, alongside the Bucharest Forum (October 4-6, 2017). The YSLF gathered around 40 participants from more than 17 countries in the region of South-Eastern Europe.

The Young Strategic Leaders Forum aims to create a space of discussion and a work group for young professionals of the Aspen and German Marshall Fund US fellows and alumni community that are committed to generate innovative and up-to-date analysis, and to contribute with groundbreaking perspectives and strategies in areas like foreign affairs, international relations, global economics and international public policy.

1.4. Sponsors & Partners 2017

SPONSORS 2017
Abbvie
Aqua Carpatica
A.T. Kearney
Automecanica
Automobile Bavaria Group
Bekaert Romania
British American Tobacco
Carrefour
Cisco
Coca - Cola HBC
Enel Romania
Energy Policy Group
Enevo Group
ExxonMobil
EY Romania
Farmexpert
Fokker Engineering Romania
ING
Janssen
JetFlyHub
KMG International
KPMG
Metropolitan Life
MOL Romania
Novartis
OMV Petrom
Pfizer
Philips
Philips Lighting
Pirelli Romania
PwC Romania
Raiffeisen Bank
Reveal Marketing Research
Roche
Romanian Black Sea Titleholders Association
Rompetrol
Sanofi
Siemens
Telekom

UniCredit Bank
Veolia
VALVIS Holding

PARTNERS 2017
Bucharest City Hall
Central European Cooperative Oncology Group
Committee for Health and Family, Romanian Chamber of Deputies
Committee for Public Health, Romanian Senate
Constanta Chamber of Commerce, Industry, Navigation and Agriculture
Constanta City Hall
Constantin Brancoveanu University Pitesti
Energy Policy Group
European Commission Representation in Romania
Financial Supervisory Authority
German Marshall Fund of the United States
Government of Romania
Military Technical Academy
Ministry of Education
Ministry of Foreign Affairs
Ministry of Health
Ministry of Public Finance
Ministry of Research and Innovation
Ministry of National Defence
National Bank of Romania
National Military Circle
National Health Insurance House
National School of Public Health, Management and Professional Development
Oil and Gas University Ploiesti
Ovidius University
Ploiesti City Hall
Prahova Chamber of Commerce and Industry
Prahova County Council
Prahova Prefecture
Prof. Dr. Matei Bals National Institute for Infectious Diseases
Romanian Energy Center
Romanian Olympic and Sports Committee
Romanian Society for Microbiology

1.5. AIR 2018 Tentative Calendar

January				
1~5	8~12	15~19	22~26	29~2

17: Aspen Economic Opportunities & Financing the Economy workshop

February			
5~9	12~16	19~23	26~2

27: Task Force Meeting Economic Opportunities & Financing the Economy

March			
5~9	12~16	19~23	26~30

2- War Game, Strategy Meeting

5-9: Young Leaders Program – Interviews

20: Task Force Meeting Healthcare

April			
2~6	9~13	16~20	23~27

4: Spring Board

16-24: Young Leaders Program – Module I

- ✓ Aspen Energy Lab (AEL) workshop I
- ✓ Aspen Economic Opportunities & Financing the Economy workshop

May				
30~4	7~11	14~18	21~25	28~1

8: Team Romania

10-13: Aspen Seminar for Leaders

14: Fellows & Alumni Reunion

23: Aspen Economic Opportunities & Financing the Economy workshop

June			
4~8	11~15	18~22	25~29

4-5: Atlantic_Black Sea Security Forum

7: Eurosfat 2018

8: Aspen Healthcare & Quality of Life workshop II

15-16: Romania's Centennial War Game

15: Future of Europe Taskforce Meeting Sofia (TBC)

20-22: Reunion Aspen Europe Strategy Group & Aspen U.S. Strategy Group (Brussels)

21-24: ALTA (Aspen Leadership & Technology Academy) – Module 1: Technology & Society

25.06–01.07: Young Leaders Program–Module II

July			
2~6	9~13	16~20	23~27

01.07: Young Leaders Program – last day of MII

02.07 – Moderators Workshop (tentative)

07.07 – 12.07 Aspen Healthcare & Quality of Life workshop III

August				
30~3	6~10	13~17	20~24	27~31

(TBD): Aspen Junior Seminar

September			
3~7	10~14	17~21	24~28

03.09 – 07.09: Aspen Economic Opportunities & Financing the Economy workshop

06-09: Aspen Values Seminar for CFA community

10-16: Young Leaders Program 2018 - Module III

11-13 Kiev – Governance Conference

27-28: Future of Europe Taskforce Vienna

29-30: ALTA – Module II: Temple/ Fox Seminar

✓ Energy Summit Ploiesti

✓ Aspen City Lab Constanta conference

✓ Kiev – Governance Conference

October				
1~5	8~12	15~19	22~26	29~2

10 Future of Europe Taskforce Bucharest

11-12: Bucharest Forum 2018 – Romania's Centenary Edition

23: Healthcare Forum

24: European Commission Representation Conference

30-31: Cores and Peripheries + FET Brussels

November			
5~9	12~16	19~23	26~30

8-11: Aspen Seminar for Leaders

12-16: Cores and Peripheries + FET Brussels

12-13: Fellows & Alumni Reunion

15-18: Executive Program for Leadership in the Public Sector – Module 1

22: Young Leaders Program – Module IV

23: Aspen Gala & Leadership Awards

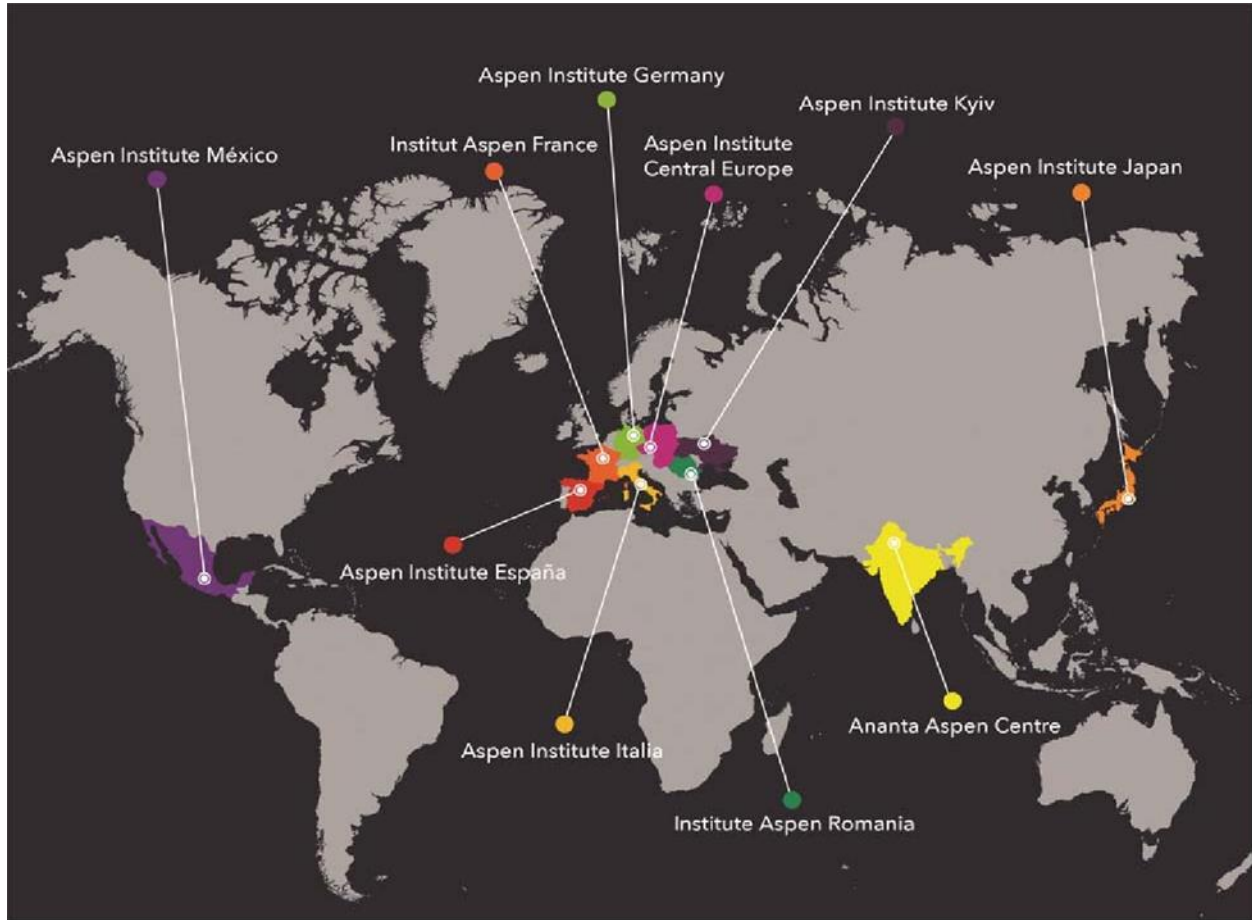
✓ **Board & GA**

December			
3~7	10~14	17~21	24~28

(TBD): Aspen Junior Seminar

2.1. Aspen Global Network

Aspen International Map & Timeline



Aspen International Network

Within our global network, ten other international Aspen Institute partners support leadership development and conduct independently developed and supported programs, conferences and seminars on region-specific issues and global challenges. Each partner works closely with the Aspen Institute US to develop unique programming and to stay true to a mission of values-based leadership and enlightened dialogue.



The Aspen Institute

The Aspen Institute is an educational and policy studies organization that focuses on discussion and inquiry on issues of global concern. Its mission is to foster leadership based on enduring values and to provide a nonpartisan platform for dealing with critical issues. The Aspen Institute offers leadership seminars, fellowship programs and policy studies. It was founded in 1950 and is headquartered in Washington, District of Columbia. The Institute has campuses in Aspen, Colorado, and on the Wye River on Maryland's Eastern Shore, while it also maintains offices in New York City.

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Aspen Institute Central Europe

Aspen Institute Central Europe is a nonpartisan platform for policy innovation and inclusive dialogue that facilitates exchange of ideas, fosters open society, and promotes values-based leadership. Based in Prague, the Institute operates across central Europe and focuses on strengthening interdisciplinary and regional cooperation. Activities are divided into leadership, policy, and public programs. One of the flagship programs is the Aspen Young Leaders Program, which supports emerging Central European leaders in their development. Aspen Institute Central Europe also publishes a quarterly magazine, *Aspen Review*.

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Aspen Institute España

Aspen Institute España, headquartered in Madrid, was incorporated as a foundation in December 2010. The Institute aims to promote social responsibility and contribute to the strengthening of civil society, providing a neutral forum for public dialogue and reflection through conferences, seminars, and roundtable discussions. In this pursuit, the Institute takes on the values, features, and goals of the Aspen model, adjusting them to the realities of the Spanish context and incorporating Spain's close ties with other regions in Europe, Latin America, and the Mediterranean.

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Institut Aspen France

Institut Aspen France was founded in 1983 as a nonpartisan international center for discussion and dialogue. It provides a forum for debate by bringing together a wide array of prominent stakeholders: French and international decision-makers from the private

and public sectors, academic experts, and political and civic leaders. These players bring to the table a wealth of perspectives to address some of the world's most complex problems while reflecting on the concept of the common good. Aspen Institute France gatherings are meant to have an impact beyond the conference room: they are designed to inspire real-world action.

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Aspen Institute Germany

Aspen Institute Germany, founded in 1974 for the study and advancement of ideas related to major contemporary issues, is the oldest international Aspen center. The Institute seeks to address the challenges of the 21st century in areas such as global economic change, technological advancement, international security, and emerging leaders. Located in the heart of Berlin, Aspen Institute Germany convenes a diverse network of representatives from all sectors for discussion in leadership conferences and policy programs, as well as participation in the Aspen seminar and other leadership programs.

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Ananta Aspen Centre

Ananta Aspen Centre is an independent and not-for-profit organization in India that seeks to foster positive change in society through dissemination of knowledge. The Centre facilitates discussions on issues of international significance, values-based leadership, and cross-sector outreach by engaging the civil society, government, private sector, and other key stakeholders.

Ananta Aspen Centre
Thapar House, 1st Floor, 124 • Janpath, New Delhi
India 110001
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Aspen Institute Italia

Aspen Institute Italia is a leader in promoting enlightened dialogue in Europe and across the Atlantic, organizing a number of conferences, seminars, and roundtables each year on economics, business, politics, and security. Its quarterly journal, *Aspenia*, is read in Italy and abroad, and has been judged one of the world's finest foreign affairs journals. Aspen Italia conferences gather prominent figures in every field thanks to its more than 300 international members. Aspen Italia focuses on the most important problems and challenges facing society in settings that encourage frank and open debate. The aim is not to reach unanimous agreement or reassuring conclusions but to bring to light the complexity of our world.

Aspen Institute Italia
Piazza Navona 114 • 00186 Roma, Italy
info@aspeninstitute.it
www.aspeninstitute.it



Aspen Institute Japan

Aspen Institute Japan is a non-profit organization committed to enhancing values-based leadership in contemporary society. Evolved from the Tokyo liaison office of the Aspen Institute and Aspen Institute Japan Council, AIJ was formally established in 1998. Its flagship program has been the Nippon Aspen Executive Seminar. The Institute offers three seminars annually, providing the leaders and future leaders of Japan with reflective experiences through moderator-led dialogue based on extensive readings of texts from both classic and contemporary authors and from the Western and non-Western world. In addition to the seminars, the Institute offers other executive seminars tailored to the needs of national and local government officials and young business executives. It also organizes periodic lecture programs for seminar alumni.

The Aspen Institute Japan
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Minato-City, Tokyo, Japan 106-0032
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www.aspeninstitute.jp/english



Aspen Institute Kyiv

Aspen Institute Kyiv, launched in November 2015, is dedicated to promoting values-based leadership in Ukraine and neighbouring countries. The Institute aims to nurture open dialogue among Ukrainian leaders facilitating the exchange of ideas that contribute to a good society and support and promote leadership in local, regional, and global contexts that will contribute to the integration of Ukrainian leaders into national, regional, and global dialogue. Among other activities, it has a well-established leadership program and is developing a number of programs.

The Aspen Institute Kyiv
Sophia Business Center
6, Rylskyi lane • 01001 Kyiv, Ukraine
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www.aspeninstitute.kiev.ua/



Aspen Institute México

Aspen Institute México launched in March 2014 in Mexico City as a nonpartisan center for debate and discussion. One of its main objectives is to foster the development of young leaders and their networks, promoting the values and principles of democracy such as freedom, the rule of law, and economic efficiency; and to expand their relations with rising leaders from other countries in the region. The activities are divided into seminars, policy and public programs, and leadership initiatives.

Aspen Institute México
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2.2. Aspen Initiative for Europe Overview Presentation International Committee Fall Board Meeting NYV 2017



AiE Overview:

The Aspen Initiative for Europe, launched in 2016, has inaugurated a series of joint and coordinated activities among the partner Institutes across Europe. The website <http://aspenforeurope.org/> is a tangible and easy-to-use instrument of this cooperation.

AESG - The Aspen European Strategy Group

The Aspen European Strategy Group (AESG) is a nonpartisan forum for discussion made up of representatives from each of the Aspen European Institutes plus external experts, opinion leaders and policy-makers.

It deals with strategic issues for Europe's cohesion and the future of the transatlantic relationship.

The AESG aims to become the natural counterpart to the original Aspen Strategy Group (ASG), exchanging ideas and sharing experiences. The inaugural AESG-ASG meeting was held in Washington, DC, in June 2017.

YEL – Young European Leaders

Meetings on a wide range of issues devoted specifically to emerging leaders (below 35 years of age) in various sectors. The basic assumption will be that younger generations are more likely to have “multiple identities” as individuals view themselves simultaneously as Europeans and citizens of member states.

By discussing common values and challenges and opportunities, our selected Young European leaders can contribute to a fruitful conversation on what it means to be a European today. A central feature of the Young European Leaders activities is to tackle the generational challenge, offering new generations a platform to become protagonists of a new Europe.

The inaugural meeting of the series was held in Spoleto in September 2017, under the joint leadership of Aspen Italia and Aspen España.

WE – Empowering Women

Gender equality can bring dramatic gains in human development and well-being for individuals, families and societies. There is a strong relationship between a country's achievements in human development and its level of gender inequality.

Empowering women to participate fully in economic life across all sectors is essential to build stronger economies, to achieve internationally agreed goals of development and sustainability, and to improve the quality of life for women, men, families and communities.

The issue has important implications in foreign policy, particularly from a Euro-Mediterranean perspective, given how it conditions any possibility of integration for immigrant communities in Europe.

The Aspen Forum in Brussels

An annual event, to be launched in 2018, designed to exchange ideas and concentrate our minds, as well as to get in touch directly with European policymakers.

Suggested ad hoc Projects

- The “Core & Periphery” project, promoted by Aspen Romania, designed to explore the tensions and opportunities for a renewed dialogue between the older and newer members of the EU. How to keep internal cohesion while moving towards a more flexible Union
- The “Europe and Africa” project, promoted by Aspen France as a widening of its traditional Africa Conference, designed to develop policy proposals on relations between Europe and a continent that will be crucial to our future.

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4. 2018 Board & GA Dates

The next Board and General Assembly meetings will take place in the Spring on April 4, 2018 and in the Fall of 2018.